Consolidated Financial Statements and Report of Independent Certified Public Accountants

DKT International, Inc. and Affiliates

December 31, 2020

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors of DKT International, Inc. and Affiliates

Report on the financial statements

We have audited the accompanying consolidated financial statements of DKT International, Inc. and Affiliates ("DKT"), which comprise the consolidated statement of financial position as of December 31, 2020, and the related consolidated statement of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of DKT International, Inc. and Affiliates as of December 31, 2020 the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other matters

Supplementary information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating schedule of financial position and consolidating schedule of activities are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Sant Thornton LLP

Arlington, Virginia July 30, 2021

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2020

ASSETS

| Cash and cash equivalents Grants and contributions receivable Trade receivables, net of allowance Inventory, net of allowance Prepaid expenses & other current assets Deferred tax asset Investments Other non-current assets Property and equipment, net | \$ 72,890,202 10,322,151 49,546,694 41,366,225 10,734,600 1,426,767 110,224,527 1,361,469 11,717,919 |
|---|--|
| TOTAL ASSETS | \$ 309,590,554 |
| LIABILITIES AND NET ASSETS | |
| Liabilities | |
| Accounts payable and accrued expenses | \$ 59,508,694 |
| Deferred revenue | 4,694,679 |
| Contract liabilities | 46,968 |
| Lines of credit and loans payable | 14,348,316 |
| TOTAL LIABILITIES | \$ 78,598,657 |
| Net Assets | |
| Without donor restrictions | |
| Undesignated | 191,826,345 |
| Board-designated | 21,000,000 |
| TOTAL UNRESTRICTED | 212,826,345 |
| With donor restrictions | 18,165,552 |
| | 10,100,002 |
| TOTAL NET ASSETS | 230,991,897 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 309,590,554 |

CONSOLIDATED STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2020

| | Without Restric | | th Donor strictions | Total |
|--|---------------------------------------|-------------------------------|---------------------------------|---|
| REVENUE AND SUPPORT Sales, net of discounts Grants and contributions Investment income, net Service fees from affiliates | 48, | 697,573 019,307 294,110 | \$ - 18,885,319 - - | \$ 167,697,573 66,904,626 15,294,110 |
| Other income | | 991,836 | - | 991,836 |
| Net assets released from restriction: | 07 | 904,837 | (27,904,837) | |
| Satisfaction of program restrictions Satisfaction of time restrictions | , | 904,837 820,775 | (27,904,837) (1,820,775) | - |
| | · · · · · · · · · · · · · · · · · · · | / | <u> </u> | |
| TOTAL REVENUE AND SUPPORT | 261, | 728,438 | (10,840,293) | 250,888,145 |
| EXPENSES AND LOSSES Program Services: | | | | |
| Education and reproductive health | 226, | 752,074 | - | 226,752,074 |
| Total Program Services | 226, | 752,074 | | 226,752,074 |
| Supporting Services: | | | | |
| Management and general | , | 788,596 | - | 2,788,596 |
| Development and fundraising | | 767,528 | - | 767,528 |
| Total Supporting Services | 3, | 556,124 | - | 3,556,124 |
| TOTAL EXPENSES | 230, | 308,198 | - | 230,308,198 |
| Change in net assets before losses | | - | - | - |
| Foreign currency exchange losses | | 114,048 | | 114,048 |
| TOTAL EXPENSES AND LOSSES | 230, | 422,246 | - | 230,422,246 |
| Change in net assets before foreign currency translation | 31, | 306,192 | (10,840,293) | 20,465,899 |
| Foreign currency translation losses | (| 265,503) | | (265,503) |
| CHANGE IN NET ASSETS | 31, | 040,689 | (10,840,293) | 20,200,396 |
| NET ASSETS, BEGINNING OF YEAR | 181, | 785,656 | 29,005,845 | 210,791,501 |
| NET ASSETS, END OF YEAR | \$ 212, | 826,345 | \$ 18,165,552 | \$ 230,991,897 |

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2020

| | Program Service | es Supporting Services | | | |
|---|-----------------|------------------------|-------------|--------------|----------------|
| | Education and | Management | Development | Total | |
| | Reproductive | and | and | Supporting | 2020 |
| | Health | General | Fundraising | Services | Total |
| Cost of goods sold – products | \$ 101,679,749 | \$- | \$- | \$- | \$ 101,679,749 |
| Salaries and fringe benefits | 43,953,178 | 1,927,841 | 767,528 | 2,695,369 | 46,648,547 |
| Advertising and promotion | 29,136,114 | - | - | - | 29,136,114 |
| Professional fees | 11,323,746 | 375,031 | - | 375,031 | 11,698,777 |
| Travel and related expenses | 7,482,535 | 31,380 | - | 31,380 | 7,513,915 |
| Rent and insurance | 6,318,582 | 199,337 | - | 199,337 | 6,517,919 |
| Trainings, meetings and conferences | 2,921,487 | 1,220 | - | 1,220 | 2,922,707 |
| Contribution, outreach and grants to partners | 1,840,544 | 150,000 | - | 150,000 | 1,990,544 |
| Depreciation and amortization | 2,803,945 | - | - | - | 2,803,945 |
| Office expenses | 2,547,717 | 57,276 | - | 57,276 | 2,604,993 |
| Licenses and taxes | 2,020,373 | - | - | - | 2,020,373 |
| Product development | 2,451,438 | - | - | - | 2,451,438 |
| Income tax provision | 4,768,656 | - | - | - | 4,768,656 |
| Telephone, facsimile and utilities | 1,457,799 | 26,457 | - | 26,457 | 1,484,256 |
| Interest | 1,312,613 | 3,355 | - | 3,355 | 1,315,968 |
| Repairs and maintenance | 694,798 | - | - | - | 694,798 |
| Bank charges | 433,248 | 16,699 | - | 16,699 | 449,947 |
| Obsolete inventory expense | 1,188,939 | - | - | - | 1,188,939 |
| Bad debt expense | 1,189,713 | - | - | - | 1,189,713 |
| Other | 1,226,900 | | | | 1,226,900 |
| TOTAL FUNCTIONAL EXPENSES | \$ 226,752,074 | \$ 2,788,596 | \$ 767,528 | \$ 3,556,124 | \$ 230,308,198 |

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2020

| CASH FLOWS FROM OPERATING ACTIVITIES | | |
|---|----|--------------|
| Change in net assets | \$ | 20,200,396 |
| Adjustments to reconcile change in net assets to net cash | | |
| provided by operating activities: | | |
| Change in provision for doubtful trade receivables | | 1,113,037 |
| Realized gains on sales of investments | | (7,881,472) |
| Unrealized gains on investments | | (5,492,323) |
| Change in allowance for obsolete inventory | | 572,025 |
| Change in discount for present value of loan payable | | 527,769 |
| Change in discount for present value of grants and contributions receivable | | (70,081) |
| Depreciation and amortization | | 2,803,945 |
| Bad debt expense | | 1,189,713 |
| Gain on sales of property and equipment | | (211,714) |
| Decrease (increase) in assets and increase (decrease) in liabilities: | | |
| Grants and contributions receivable | | 13,434,760 |
| Trade receivables | | (6,381,603) |
| Inventory | | (104,747) |
| Prepaid expenses and other current assets | | 1,233,640 |
| Deferred tax asset | | 609,649 |
| Other non-current assets | | (581,067) |
| Accounts payable and accrued expenses | | 1,179,595 |
| Deferred revenue | | (3,352,332) |
| Contract liabilities | | (101,807) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | | 18,687,383 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchases of investments | | (12,547,241) |
| Proceeds from sales of investments | | 24,606,744 |
| Proceeds from sales of property and equipment | | 364,050 |
| Purchases of property and equipment | | (3,027,479) |
| | | |
| NET CASH PROVIDED BY INVESTING ACTIVITIES | | 9,396,074 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Proceeds from lines of credit and loans payable | | 6,039,398 |
| Repayments of lines of credit and loans payable | | (7,208,125) |
| | | |
| NET CASH USED IN FINANCING ACTIVITIES | | (1,168,727) |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | | 26,914,730 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | | 45,975,472 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | \$ | 72,890,202 |
| SUPPLEMENTAL CASH FLOW INFORMATION | | |
| Interest paid | \$ | 367,325 |
| | 7 | ,0_0 |
| Income taxes paid | \$ | 3,625,216 |
| | - | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

DKT International, Inc. is a nonprofit corporation organized in 1984 in the United States for the purpose of designing and implementing family planning projects in developing countries. DKT International, Inc. and its Affiliates (collectively referred to as "DKT") direct social marketing programs mainly in developing countries but have also expanded to sell products in developed countries. DKT is one of the world's largest providers of family planning, HIV/AIDS prevention and safe abortion products and services. All activities of DKT are funded primarily from product sales and from grants and contributions.

Basis of Accounting and Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("US GAAP").

Principles of Consolidation

The consolidated financial statements include the accounts of DKT International, Inc. and its affiliates and related parties as follows:

| Country | Full Name | Short Name |
|------------------------------------|--|--|
| Argentina | DKT Argentina S.A. | South America Group |
| Bolivia | DKT Bolivia S.A. | South America Group |
| Brazil | DKT DO Brasil Produtos De Uso Pessoal Ltda. | South America Group |
| Chile | DKT Chile | South America Group |
| Colombia | DKT Colombia S.A.S. | South America Group |
| Ecuador | DKT Ecuador S.A. | South America Group |
| Paraguay | DKT Paraguay | South America Group |
| Panama | DKT South America Holding Inc. | South America Group |
| Peru | DKT Peru | South America Group |
| Uruguay | SYB Salud y Belleza Internacional S.A. | South America Group |
| Uruguay | DKT Uruguay S.A. | South America Group |
| Democratic Republic of Congo | DKT DR Congo | DR Congo |
| Egypt | DKT Egypt | Egypt /Middle East North Africa (MENA) Group |
| Egypt | DKT Limited Liability Company | Ègypt / MENA Group |
| Jordan | DKT International Inc. (Jordan) | Egypt / MENA Group |
| Ethiopia | Dink Kistet Letena | Ethiopia |
| Ghana | DKT International Inc. Ghana | Ghana/Anglophone West Africa Group (AWA Group) |
| Liberia | DKT International Inc. Liberia | Ghana/AWA Group |
| Sierra Leone | Sierra Leone | Ghana/AWA Group |
| India | Janani | India Janani Group |
| India | Janani Family Care Private Limited | India Janani Group |
| India | DKT India | India Mumbai Group |
| India | DKT Healthcare India Private Ltd | India Mumbai Group |
| Indonesia | Yayasan DKT Indonesia | Indonesia Group |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

| Country | Full Name | Short Name |
|--------------------------|---|--|
| Indonesia | PT DKT International | Indonesia Group |
| Indonesia | PT Dharmendra Kumar Tiyagi Indonesia | Indonesia Group |
| Mexico | DKT de Mexico S.A. de C.V. | Mexico |
| Mozambique | DKT Mozambique, Limitada | Mozambique |
| Myanmar | DKT International Inc. Myanmar Branch | Myanmar Group |
| Myanmar | Modern Choice Experts Co. Ltd. | Myanmar Group |
| Nigeria | Deep K. Tyagi Foundation Nigeria | Nigeria |
| Pakistan | DKT Pakistan (Private) Limited | Pakistan Group |
| Afghanistan | DKT International Inc. | Pakistan Group |
| Philippines | DKT Philippines, Inc | Philippines Group |
| Philippines | DKT Reproductive Health, Inc. | Philippines Group |
| Philippines | HealthSense, Inc. | Philippines Group |
| Philippines | DKT Health, Inc. | Philippines Group |
| Philippines | DKT Regional Operating Headquarters | Philippines Group |
| Singapore | Asia Reproductive Health International PTE. | Philippines Group |
| Tanzania | DKT International Tanzania Limited | Tanzania Group |
| Tanzania | DKT International Tanzania | Tanzania Group |
| Iran | DKT International Segal Company | Turkey Group |
| Turkey | DKT International Istanbul Saglik Urunleri | Turkey Group |
| 3 | Ithalat Ticaret Ltd. Sirketi | <i>y</i> |
| Cameroon | DKT International Cameroon SUARL | Francophone West and Central |
| - | | Africa Group (FWACA Group) |
| Cote D'Ivoire | DKT International Cote D'Ivoire SUARL | FWACA |
| Senegal | DKT International Senegal SUARL | FWACA |
| Vietnam | Representative Office of DKT International | Vietnam Group |
| Vietnam | DKT International - Vietnam Office | Vietnem Croup |
| | DKT Healthcare International Limited | Vietnam Group |
| Kenya Uganda | | Kenya & Uganda Group Kenya & Uganda Group |
| Uganda Upitod Kingdom | DKT Healthcare International Uganda Limited WomanCare Global Trading CIC | United Kingdom Group |
| United Kingdom France | DKT WomanCare Global Services | United Kingdom Group |
| United Kingdom | DKT International Foundation UK | United Kingdom Group |
| United States | FemHealth USA Inc. | United States |
| United States | | United Otales |

Such consolidated reporting most accurately reflects the common charitable activities of DKT International, Inc. and its affiliates. All intercompany accounts between DKT International Inc. and its affiliates have been eliminated in consolidation.

Cash and Cash Equivalents

DKT considers all cash and other highly liquid investments with initial maturities of three months or less to be cash and cash equivalents. Cash and cash equivalents that are specifically held for investment purposes are reported as investments.

Receivables

DKT uses the allowance method to record potentially uncollectible receivables. The allowance for doubtful accounts is determined based upon a periodic review of receivable balances, including the age of the balance and the historical experience with the debtor.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

Inventory

Inventory consists primarily of condoms and contraceptives held for distribution or resale and is valued at the lower of cost and net realizable value. Inventory also includes goods in transit free on board (FOB) shipping point. Inventories are primarily maintained on the first-in, first-out method.

Investments

Investments consist of mutual funds, equities, exchange-traded and closed-end funds, money market funds, unit investment trusts and certificates of deposit and are recorded in the accompanying consolidated statement of financial position at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair Value Measurement

In accordance with the accounting standards for fair value measurement for those assets and liabilities that are measured at fair value on a recurring basis, DKT has categorized its applicable financial instruments into a required fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest-level input that is significant to the fair value measurement of the instrument.

Applicable financial assets and liabilities are categorized based on the inputs to the valuation techniques as follows:

- Level 1 Financial assets and liabilities whose values are based on unadjusted quoted prices in an active market that DKT has the ability to access.
- Level 2 Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3 Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect management's own assumptions about the assumptions a market participant would use in pricing the asset or liability.

Property and Equipment and Related Depreciation and Amortization

Property and equipment are stated at cost. Capitalized items must have a cost basis of greater than \$5,000 and an economic life in excess of one year. Depreciation and amortization are provided on a straight-line basis over the estimated useful lives of the assets. The estimated useful lives for property and equipment are as follows:

| Vehicles | 3-5 years |
|----------------------------------|---------------------------|
| Office furnishings and equipment | 3-5 years |
| Software | 3 years |
| Building | 20 years |
| | Shorter of remaining term |
| Leasehold improvements | of lease or useful life |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

Expenditures for major additions, renewals and improvements are capitalized; expenditures for repairs and maintenance are expensed when incurred. Upon the retirement or disposal of assets, the cost and accumulated depreciation and amortization are eliminated from the accounts and the resulting gain or loss is reflected in the accompanying consolidated statement of activities.

Impairment of Long-Lived Assets

DKT reviews its property for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the fair value is less than the carrying amount of the asset, an impairment loss is recognized for the difference. As of December 31, 2020, DKT has not recognized an impairment loss.

Classification of Net Assets

DKT's net assets are reported as follows:

- Net assets without donor restrictions represent the portion of expendable funds that are available for any purpose in performing the primary objectives of DKT at the discretion of DKT's management and the Board of Directors (the "Board"). From time to time, the Board designates a portion of these net assets for specific purposes, which makes them unavailable for use at management's discretion. The Board has designated \$21,000,000 of net assets without donor restrictions to serve as a working capital reserve to secure DKT's long-term financial viability.
- Net assets with donor restrictions represent funds that are specifically restricted by donors for use in various programs and/or for a specific period of time. These donor restrictions can be temporary in nature in that they will be met by actions of DKT or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated that the funds be maintained in perpetuity. As of December 31, 2020, DKT had no net assets with donor restrictions that are required to be maintained in perpetuity.

Revenue and Support Recognition

DKT reports unconditional gifts of cash and other assets as having donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a stipulated time restriction ends or purpose of a restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

Unconditional grants and contributions are recognized as revenue and support when the donor has made an unconditional promise to contribute funds to DKT in future periods. Unconditional grants and contributions are recorded at their net realizable value, if expected to be collected in one year, or at their present value if expected to be collected in more than one year. DKT provides for probable uncollectible amounts through a provision for bad debt and an adjustment to an allowance based on its assessment on the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not recognized until the conditions on which they depend have been met. As of December 31, 2020, contributions approximating \$16,600,000 has not been recognized in the accompanying consolidated statement of activities because the condition(s) on which they depend have not yet been met.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

A portion of DKT's revenue and support is derived from cost-reimbursable contracts and grants with government agencies and other organizations, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue and support when DKT has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the accompanying consolidated statement of financial position. As of December 31, 2020, DKT has been awarded cost-reimbursable grants of \$39,404,375 that have not yet been recognized as revenue. As of December 31, 2020, DKT has yet to collect \$2,042,547, recognized under such cost-reimbursable grants, which is included in grants and contributions receivable in the accompanying consolidated statement of financial position as deferred revenue.

Sales revenue includes a single performance obligation related to the fulfillment of customer orders for the purchase of DKT's products including condoms, other contraceptives, medical equipment and other family planning products. The performance obligation is satisfied at the point in time when title to the product, ownership and risk of loss transfers to the customer, at which time DKT recognizes sales revenue. Sales, net of discounts, reflect transaction prices based on the selling list prices reduced by discounts including costs for trade promotional programs, consumer incentives and allowances, discounts associated with aged or potentially unsaleable products and net of taxes collected on behalf of governmental authorities. A provision for discount is recorded as a reduction of sales in the same period in which the revenue is recognized. Sales revenue received in advance of the fulfillment of customer orders are recorded as contract liabilities.

Other income includes profit from sale of fixed assets, gain from the settlement of lawsuit, claims received from insurance companies, and medical research income for certain services provided to other organizations. Revenue is recognized in the period in which the underlying activities occur.

Translation of Foreign Currencies

Foreign currency transactions and financial statements are translated into U.S. dollars at current exchange rates, except revenue and expenses that are translated at average exchange rates during each reporting period. Exchange gains and losses resulting from foreign currency transactions are included in the accompanying consolidated statement of activities, whereas adjustments resulting from translations of financial statements are reflected as a separate component of net assets.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the accompanying statement of functional expenses. Expenses directly attributed to a specific functional area are reported as expenses of those functional areas, while shared costs that benefit multiple functional areas have been allocated among the various functional areas based on estimates determined by management to be equitable. Shared costs are allocated based on labor costs.

Estimates

The preparation of the consolidated financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Recent Accounting Pronouncements

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, which is effective for fiscal years beginning after December 15, 2021. This standard requires lessees to record lease assets and liabilities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

on the statement of financial position for leases with terms of twelve months or more. DKT's management is evaluating the impact this will have on the consolidated financial statements beginning in fiscal year 2022.

NOTE 2 - GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable as of December 31, 2020, were due as follows:

| In less than one year In one to five years | \$ 6,183,749 4,138,402 |
|---|------------------------------|
| Total grants and contributions receivable | \$ 10,322,151 |

Discounts in the amounts of \$27,562 were recorded for multi-year pledges receivable for the year ended December 31, 2020. The discount rate used for the year ended December 31, 2020, was 0.10%. All amounts are deemed fully collectible.

NOTE 3 - TRADE RECEIVABLES

Trade receivables primarily consist of product sales and are reported net of a \$1,474,665 allowance for doubtful accounts as of December 31, 2020.

NOTE 4 - INVENTORY

DKT's inventory consisted of the following as of December 31, 2020:

| Condoms | \$ 20,682,339 |
|--|---------------|
| Other contraceptives | 13,454,623 |
| Other items | 4,031,894 |
| Medical equipment (MVA business) | 4,538,485 |
| Goods in transit | 110,416 |
| | |
| Total inventory | 42,817,757 |
| Less: Allowance for inventory obsolescence | (1,451,532) |
| | |
| Inventory, net | \$ 41,366,225 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

NOTE 5 - INVESTMENTS

Investments consisted of the following at December 31, 2020:

| Mutual funds Equities Exchange-traded and closed-end funds Money market funds Unit investment trusts Cash | \$ 64,028,361 27,024,081 17,385,524 543,612 497,425 745,524 |
|--|---|
| Total investments | \$ 110,224,527 |
| Investment income is summarized as follows for the year ended December 31, 2020: | |
| Unrealized gains, net Realized gains, net Interest and dividends Return on Capital | \$ 5,446,425 7,808,098 2,018,949 20,638 |
| Investment income, net | \$ 15,294,110 |

NOTE 6 - PROPERTY AND EQUIPMENT AND ACCUMULATED DEPRECIATION AND AMORTIZATION

Property and equipment consisted of the following as of December 31, 2020:

| Vehicles Office furnishings and equipment Land Leasehold improvements Software Building | \$ 10,627,391 6,741,383 3,287,714 1,628,546 1,573,382 888,835 |
|--|--|
| Total property and equipment | 24,747,251 |
| Less: Accumulated depreciation and amortization | (13,029,332) |
| Property and equipment, net | \$ 11,717,919 |

Depreciation and amortization expense totaled \$2,803,945 for the year ended December 31, 2020.

NOTE 7 - LINES OF CREDIT AND LOANS PAYABLE

DKT International, Inc.:

On August 23, 2016, DKT International, Inc. obtained an unsecured loan from the Bill & Melinda Gates Foundation (the Foundation), a charitable trust that is a tax-exempt private foundation organized in the state of Washington. The purpose of the loan is to increase access and availability of quality, affordable and modern methods of contraception for those in need in developing countries, in furtherance of the exempt

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

purposes of the Foundation. Interest on the loan accrues at a rate of 5% per annum and does not begin accruing until the fifth anniversary of the first disbursement. The loan will mature on December 31, 2025. As of December 31, 2020, the fair value of the loan at amortized cost using a discount rate of 5%, was \$8,042,164. This amount is net of the cumulative accretion of \$357,836 and principal payments totaling \$3,000,000 through December 31, 2020. The accretion of the loan using the effective interest method was \$537,442 for the year ended December 31, 2020, and is included in interest expense on the accompanying consolidated statement of functional expenses.

On April 13, 2020, DKT's Small Business Administration ("SBA") loan application under the Paycheck Protection Program (PPP) for the amount of \$473,591 was approved by a financial institution. The loan will mature in April 2022 with a fixed interest rate of 1% per annum. The payments of the principal and interest are deferred during the first six months of the loan, with the first monthly installment due in November 2020, through maturity. The loan amount may be eligible for forgiveness pursuant to the PPP, which established minimum amounts of the loans to be used to cover payroll costs and the remainder used for rent and utility costs over a specified period of time after the loan is made, assuming the number of employees and compensation levels are maintained. During the year, DKT applied for forgiveness subsequent to the 24-week period stipulated by the terms and expects to recognize a contribution at the time the loan is explicitly forgiven in a future fiscal year. As of December 31, 2020, the outstanding balance against this loan was \$476,946 including interest accrued of \$3,355.

FemHealth USA Inc.:

On April 23, 2020, FemHealth's SBA loan application under PPP for the amount of \$315,300 was approved by a financial institution. The loan will mature in April 2022 with a fixed interest rate of 1% per annum. The promissory note called for monthly principal and interest payments amortized over the term of the promissory note with a deferral of payments for the first six months. Under the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the promissory note could have been forgiven by the Small Business Administration in whole or in part.

During the year ended December 31, 2020, FemHealth used the loan proceeds for purposes consistent with the PPP and applied for forgiveness subsequent to the 24-week period stipulated by the terms. Subsequent to year-end on April 12, 2021, FemHealth received notice of full forgiveness of the loan by the SBA and will record revenue from extinguishment of debt in 2021.

As of December 31, 2020, the outstanding balance against this loan was \$317,382 including interest accrued of \$2,082.

South America Group:

South America Group has the following lines of credit with two banks, of which three are available as of December 31, 2020.

The first line of credit was obtained on July 3, 2020 and, will mature on July 3, 2022. As of December 31, 2020, the amount available under the line totaled \$5,775,934, bears interest of 6.05% per annum and was secured by Corporate Guarantees. As of December 31, 2020, the outstanding balance against this line of credit totaled \$3,938,534.

The second line of credit was obtained on May 30, 2019, and will mature on May 31, 2021. As of December 31, 2020, the amount available under the line totaled \$38,506, bears interest at 12.82% per annum and was unsecured. As of December 31, 2020, the outstanding balance against this line totaled \$9,845.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

The third line of credit was obtained on June 22, 2020, and will mature on June 22, 2022. As of December 31, 2020, the amount available under the line totaled \$111,456, bears interest at 3.48% per annum and was unsecured. As of December 31, 2020, the outstanding balance against this line totaled \$111,456.

Philippines Group:

Philippines Group obtained a bank loan on December 28, 2015, that matures on December 28, 2025, totaling \$1,860,960, the proceeds of which were used to fund the purchase of land and a building for use as its office space. The loan is secured by the related office space, is payable in monthly installments and had an effective interest rate of 4.2% in 2020 subject to re-pricing every 30-180 days. As of December 31, 2020, the outstanding balance against this loan totaled \$1,041,671.

In 2020, Philippines Group obtained loans in January 2020 and December 2020, which would mature on December 2022 and November 2023, respectively, the proceeds of which were used to purchase cars for business use of the territorial managers and employees. The loan is secured by the related vehicle, and is payable in monthly installments. As of December 31, 2020, the outstanding balance against this loan was \$410,317.

As of December 31, 2020, the outstanding balances on DKT's lines of credit and loans were scheduled to be paid as follows:

For the Year Ending December 31,

| 2021 2022 2023 2024 2025 Thereafter Total payments | \$ 1,297,148 5,886,334 1,998,487 1,854,026 2,904,027 - 13,940,022 |
|--|---|
| PPP Loans expected to be forgiven in 2021 | 794,328 |
| Less: Discount for present value of loan payable | (386,034) |
| Total Lines of Credit and Loans Payable | \$ 14,348,316 |

Interest expense related to these agreements totaled \$1,315,968 for the year ended December 31, 2020. Of these amounts, \$537,442, is related to the in-kind interest expense on the unsecured loan from the Bill & Melinda Gates Foundation.

NOTE 8 - COMMITMENTS, RISKS AND CONCENTRATIONS

Operating Lease

DKT provides lodging for certain overseas project managers. Certain leases with terms greater than one year require that the total rent be paid upon the execution of the lease. In 38 foreign countries, DKT has rental commitments for lodging, furniture, warehouse space and office space, with terms generally ranging from three to 60 months. Two of the leases have terms of more than five years.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

On September 11, 2018, DKT signed a lease agreement for new headquarters office space effective March 15, 2019, which is set to expire on July 31, 2024. The agreement is with the same landlord as its prior headquarters office space. Monthly rent under the new agreement is \$19,728 per month with annual escalations of 2.75%. DKT is also responsible for its proportionate share of real estate taxes and operating and maintenance costs.

Future minimum lease payments under all leases are as follows:

For the Year Ending December 31,

| 2021 2022 2023 2024 2025 Thereafter | | \$ 3,753,404 1,523,448 1,241,935 836,670 457,006 946,900 |
|--|-------------------------------------|--|
| | Total future minimum lease payments | \$ 8,759,363 |

Rent expense for the year ended December 31, 2020, totaled \$6,009,042.

Credit Risk

DKT maintains its cash and cash equivalents at a number of financial institutions, where its aggregate balance may exceed, at times, the Federal Deposit Insurance Corporation (FDIC) insured limit of \$250,000 per depositor per institution. As of December 31, 2020, DKT had approximately \$31,712,000, composed of demand deposits, which exceeded the maximum limit insured by the FDIC by approximately \$31,181,000. DKT monitors the creditworthiness of these institutions and has not experienced any historical credit losses on its cash and cash equivalents.

DKT has offices in Asia, South America and Africa and maintains cash accounts in those offices. The future of these programs may be adversely affected by a number of potential factors, such as currency devaluations, terrorist activity or changes in the political climate. As of December 31, 2020, DKT had approximately \$42,386,977 of cash held in foreign institutions.

Major Donors

For the year ended December 31, 2020, approximately 49%, of DKT's grants and contributions were promised or received from three donors. Additionally, as of December 31, 2020, approximately 79% of grants and contributions receivable were due from three donors. Management of DKT has no reason to believe that its relationship with these donors will be discontinued in the foreseeable future.

COVID-19

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus ("COVID-19") as a pandemic, which continues to spread throughout the United States. The spread of COVID-19 has caused significant volatility in U.S. and international markets. There is significant uncertainty around the breadth and duration of business disruptions related to COVID-19, as well as its impact on the U.S. and international economies and, as such, DKT is unable to determine if it will have a material impact to its operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

Other

DKT is party to various legal actions and claims arising in the ordinary course of its business. DKT's management believes that its ultimate disposition will not have a material adverse effect on DKT's financial position or change in net assets.

NOTE 9 - AVAILABILITY AND LIQUIDITY

DKT regularly monitors liquidity required to meet its annual operating needs and other contractual commitments, while also striving to preserve the principal and return on the investment of its funds. DKT's financial assets available within one year of the consolidated statement of financial position date for general expenditures at December 31, 2020 were as follows:

| Cash and cash equivalents Grants and contributions receivable Trade receivables, net of allowance Investments | \$ 72,890,202 10,322,151 49,546,694 110,224,527 |
|---|--|
| Total financial assets | 242,983,574 |
| Less: Amounts unavailable for general expenditures within one year due to donor's restrictions | (18,165,552) |
| Donation designated by management for a specific project Amounts unavailable to management without Board approval: Board-designated for working capital reserve | (5,400,000) (21,000,000) |
| Financial assets available to meet general expenditures within one year | <u>\$ 198,418,022</u> |

DKT has various sources of liquidity at its disposal, including cash and cash equivalents, receivables and investments, which are available for general expenditures, liabilities and other obligations as they come due. Management is focused on sustaining the financial liquidity of DKT throughout the year. This is done through monitoring and reviewing DKT's cash flow needs on a weekly basis. As a result, management is aware of the cyclical nature of DKT's cash flow related to DKT's various funding sources and is, therefore, able to ensure that there is cash available to meet current liquidity needs. As part of its liquidity plan, excess cash is invested in publicly traded investment vehicles, including mutual funds and equity securities. DKT can liquidate its investments anytime and, therefore, the investments are available to meet current cash flow needs. Additionally, DKT has board-designated net assets that could be available for current operations with Board approval, if necessary.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

NOTE 10 - NET ASSETS

Net Assets Without Donor Restrictions

DKT's net assets without donor restrictions are composed of undesignated amounts and board-designated amounts for a working capital reserve. As of December 31, 2020, DKT's net assets without donor restrictions were as follows:

| Undesignated | \$191,826,345 |
|---|---------------|
| Board-designated | 21,000,000 |
| Total net assets without donor restrictions | \$212,826,345 |

The board-designated net assets for a working capital reserve were instituted to provide funding for various strategic initiatives of DKT. Included within undesignated net assets, is \$5,400,000 that management has designated for a project with specific purpose.

Net Assets With Donor Restrictions

As of December 31, 2020, net assets with donor restrictions were restricted for the following purposes or periods:

Subject to expenditure for specified purpose:

| Education and reproductive health | |
|--|------------------|
| DR Congo | \$ 6,890,189 |
| Safe Choice Global | 3,320,808 |
| FemHealth | 2,516,667 |
| FP 2020 Global* | 2,271,032 |
| Latin America Group | 970,325 |
| SRH Commercial Distribution | 555,412 |
| Myanmar Group | 450,421 |
| FWACA Group | 415,763 |
| Mumbai Group | 323,096 |
| Ethiopia | 27,797 |
| Others | 66,206 |
| Total subject to expenditure for specified purpose | 17,807,716 |
| Subject to occurrence of specified events/passage of time: | |
| Restricted for 2021 | 357,836 |
| | |
| Total net assets with donor restrictions | \$ 18,165,552 |

*The Family Planning (FP) 2020 Global funding is restricted for South America Group, DR Congo, Egypt Group, Ethiopia, India Janani Group, India Mumbai Group, Mozambique, Myanmar Group, Nigeria, Pakistan, Philippines Group, Tanzania Group, West & Central Africa Group and Kenya & Uganda Group.

NOTE 11 - RETIREMENT PLAN

DKT maintains a tax-sheltered annuity plan according to the terms of Internal Revenue Code ("IRC") Section 403(b). All eligible U.S. employees may contribute a portion of their annual compensation to the

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

plan in accordance with plan provisions. These contributions are made on a tax-deferred basis under a salary-reduction agreement. In addition, DKT contributes up to a maximum of 10% of each participant's salary to the plan. DKT's contribution to this plan totaled \$199,779 for the year ended December 31, 2020. Certain management-level international employees are given an equivalent percentage of compensation to use for funding their retirement.

NOTE 12 - RELATED PARTY

During the year ended December 31, 2020, DKT received \$8,900,000 in contributions from a board member. There were no amounts due from this related party at December 31, 2020.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

NOTE 13 - FAIR VALUE MEASUREMENT

The following table summarizes DKT's investments measured at fair value on a recurring basis as of December 31, 2020, aggregated by the fair value hierarchy level with which those measurements were made:

| | Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|--|---|---|---|--|
| Mutual funds: Large blend Large growth Large value Emerging markets Medium blend Small blend Small value | <pre>\$ 22,534,091 23,182,190 6,161,927 2,249,932 5,451,206 482,847 3,966,168</pre> | <pre>\$ 22,534,091 23,182,190 6,161,927 2,249,932 5,451,206 482,847 3,966,168</pre> | \$ - - - - - - | \$ - - - - - - - |
| Total mutual funds | 64,028,361 | 64,028,361 | - | |
| Equities: Communication Consumer discretionary Consumer staples Energy Financial Healthcare Industrial goods Information technology Materials | 1,150,586 2,931,560 350,716 138,855 9,804,457 2,326,185 5,036,697 4,266,015 258,251 26,263,322 | 1,150,586 2,931,560 350,716 138,855 9,804,457 2,326,185 5,036,697 4,266,015 258,251 26,263,322 | | |
| Exchange-traded and closed- | | | | |
| end funds | 17,385,524 | 17,385,524 | | |
| Total investments held at fair value | \$107,677,207 | \$ 107,677,207 | \$- | <u>\$</u> |
| Cash Money market funds Unit investment trusts ^(a) | 745,524 1,304,371 497,425 | | | |
| Total investments | \$110,224,527 | | | |

^(a) This investment is measured at net asset value or its equivalent as a practical expedient and has not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2020

to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

DKT used the following methods and significant assumptions to estimate fair value for assets recorded at fair value:

Mutual funds, equities, exchange-traded and closed-end funds - Measured using quoted market prices for identical assets in active markets.

NOTE 14 - INCOME TAX STATUS

DKT International Inc follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the consolidated financial statements if the position is more-likely-than-not to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

DKT International Inc is exempt from federal income tax under provisions of Section 509 (a) as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") of 1986, as amended. The organization is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. Several of DKT's affiliates are organized as taxable entities in their respective countries. DKT has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated income; to determine its filing and tax obligations in jurisdictions for which it has nexus; and to identify and evaluate other matters that may be considered tax positions. Income tax expense for the affiliates is calculated using the tax rates and tax law applicable to the fiscal periods to which the tax relates, based on taxable profit for the year. DKT International has determined that there are no material uncertain tax positions that require recognition or disclosure in the financial statements.

Several of DKT's affiliates are for-profit entities that are subject to income tax in their country of operation. Income tax expense for the affiliates is calculated using the tax rates and tax law applicable to the fiscal periods to which the tax relates, based on taxable profit for the year. Income tax expense for the year ended December 31, 2020, for such affiliates totaled \$4,768,656. The net deferred tax asset recognized by such affiliates for the year ended December 31, 2020, totaled \$1,411,289.

NOTE 15 - SUBSEQUENT EVENTS

In preparing these consolidated financial statements, DKT has evaluated events and transactions for potential recognition or disclosure through July 30, 2021, the date the consolidated financial statements were available to be issued. DKT is not aware of any subsequent events which would require recognition or disclosure in the consolidated financial statements.

SUPPLEMENTAL SCHEDULES

CONSOLIDATING SCHEDULE OF FINANCIAL POSITION

Year ended December 31, 2020

| | DKT International, Inc. | South America Group | DR Congo | Egypt Group | Ethiopia | Ghana/ AWA Group | India Janani Group | India Mubai Group | Indonesia Group | Mexico | Mozambique | Myanmar Group | Nigeria |
|---------------------------------------|----------------------------|------------------------|-----------------|----------------|-----------|---------------------|-----------------------|----------------------|---------------------|------------|-------------------------|------------------|------------|
| ASSETS | | | | | | | | | | | | | |
| Cash and cash equivalents | \$ 28,974,105 | \$ 1,324,372 | \$ 78,792 \$ | 465,856 \$ | 1,484,075 | \$ 1,755,241 | \$ 193,379 | \$ 4,177,031 | \$ 2,938,455 \$ | 547,561 | \$ 469,487 \$ | 527,870 | 1,910,258 |
| Grants and contributions receivable | 8,822,151 | - | - | - | - | - | - | - | - | - | - | - | - |
| Trade receivables, net of allowance | 1,544 | 5,676,144 | 586,627 | 220,934 | 15,453 | 1,580,491 | 1,669,069 | 424,729 | 13,424,408 | 5,586,693 | 7,149 | 3,601 | 5,216,293 |
| Due from affiliates | 48,898,248 | - | - | - | - | - | - | - | - | - | - | - | 44,652 |
| Inventory, net of allowance | 65,614 | 5,558,781 | 2,093,679 | 548,146 | 2,321,168 | 2,539,538 | 376,153 | 1,273,381 | 2,382,816 | 4,694,320 | 755,833 | 1,223,968 | 3,698,644 |
| Prepaid expenses | 170,260 | 1,160,537 | 119,437 | 464,070 | 662,324 | 294,840 | 661,538 | 498,190 | 2,185,829 | 890,035 | 472,890 | 151,721 | 133,990 |
| Deferred tax asset | | 255,544 | - | 18,837 | - | | - | 693,823 | 174,875 | 65,463 | - | - | - |
| Investments | 110,208,041 | - | - | - | - | - | - | - | - | 2,514 | - | - | - |
| Investment in affiliates | 52,102,991 | | - | - | - | - | - | - | - | - | - | - | - |
| Other assets | 1,121,105 | 113,677 | - | 82,229 | - | - | - | - | - | - | 2,915 | - | - |
| Property and equipment, net | 150,885 | 590,970 | 542,192 | 124,935 | 476,810 | 810,673 | 591,201 | 92,398 | 208,935 | 84,136 | 182,077 | 50,885 | 1,375,355 |
| TOTAL ASSETS | \$ 250,514,944 | \$ 14,680,025 | \$ 3,420,727 \$ | 1,925,007 \$ | 4,959,830 | \$ 6,980,783 | \$ 3,491,340 | \$ 7,159,552 | \$ 21,315,318 \$ | 11,870,722 | \$ 1,890,351 \$ | 1,958,045 | 12,379,192 |
| LIABILITIES AND NET ASSETS | | | | | | | | | | | | | |
| Liabilities | | | | | | | | | | | | | |
| Accounts payable and accrued expenses | \$ 5,413,326 | \$ 4,971,685 | \$ 1,274,229 \$ | 597,867 \$ | 3,805,602 | \$ 1,504,052 | \$ 2,104,177 | \$ 1,242,776 | \$ 6,980,241 \$ | 7,945,554 | \$ 35,838 \$ | 165,365 | 5,540,502 |
| Deferred Revenue | 3,288,579 | | - | - | - | - | - | - | - | - | - | - | - |
| Contract liabilities | | | - | - | - | - | - | - | - | - | - | - | - |
| Due to affiliates | 494,652 | 6,750,000 | - | 4,824,058 | - | - | - | - | 2,006,059 | 2,852,089 | - | 1,017,811 | - |
| Lines of credit and loans payable | 8,519,110 | 4,059,836 | | | | <u> </u> | - | | <u> </u> | <u> </u> | <u> </u> | | |
| TOTAL LIABILITIES | 17,715,667 | 15,781,521 | 1,274,229 | 5,421,925 | 3,805,602 | 1,504,052 | 2,104,177 | 1,242,776 | 8,986,300 | 10,797,643 | 35,838 | 1,183,176 | 5,540,502 |
| Net assets | | | | | | | | | | | | | |
| Without donor restrictions | | | | | | | | | | | | | |
| Undesignated (deficit) | 196,150,392 | (1,101,496) | 2,146,498 | (3,496,918) | 1,154,228 | 5,476,731 | 1,387,163 | 5,916,776 | 12,329,018 | 1,073,079 | 1,854,513 | 774,869 | 6,838,690 |
| Board-designated | 21,000,000 | | | | | | | | <u> </u> | <u> </u> | | | <u> </u> |
| Total without donor restrictions | 217,150,392 | (1,101,496) | 2,146,498 | (3,496,918) | 1,154,228 | 5,476,731 | 1,387,163 | 5,916,776 | 12,329,018 | 1,073,079 | 1,854,513 | 774,869 | 6,838,690 |
| With donor restrictions | 15,648,885 | | <u> </u> | <u> </u> | - | | | | <u> </u> | | <u> </u> | | - |
| TOTAL NET ASSETS | 232,799,277 | (1,101,496) | 2,146,498 | (3,496,918) | 1,154,228 | 5,476,731 | 1,387,163 | 5,916,776 | 12,329,018 | 1,073,079 | 1,854,513 | 774,869 | 6,838,690 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 250,514,944 | \$ 14,680,025 | \$ 3,420,727 \$ | 1,925,007 \$ | 4,959,830 | \$ 6,980,783 | \$ 3,491,340 | \$ 7,159,552 | <u>\$21,315,318</u> | 11,870,722 | <u>\$ 1,890,351 </u> \$ | 1,958,045 | 12,379,192 |

CONSOLIDATING SCHEDULE OF FINANCIAL POSITION - CONTINUED

Year ended December 31, 2020

| | Pakistan | P | hilippines Group | si | ingapore | Tanzania Group | Turkey Group | ۷ | West Africa Group | /ietnam Group | Kenya & Uganda Group | United Kingdom Group | Un | ited States | Subtotal | E | Eliminating Entries | | ombined Total |
|--|-----------------|----|---------------------|----|-----------|-------------------|-----------------|----|----------------------|------------------|----------------------------|----------------------------|----|-------------|-------------------|----|------------------------|-----|------------------|
| ASSETS | unotan | | oloup | | inguporo | oroup | oroup | | <u>oroup</u> | | oroup | oroup | | | oustotal | | Entrico | | 10101 |
| Cash and cash equivalents | \$ 3,420,870 | \$ | 13,311,311 | \$ | 922,063 | \$ 1,536,393 | \$ 676,085 | \$ | 787,055 | \$ 974,050 | \$ 1,251,275 | \$ 3,635,498 | \$ | 1,529,120 | \$ 72,890,202 | \$ | - \$ | | 72,890,202 |
| Grants and contributions receivable | - | | - | | - | - | - | | - | - | - | - | | 1,500,000 | 10,322,151 | | - | | 10,322,151 |
| Trade receivables, net of allowance | 616,085 | | 5,240,604 | | - | 156,041 | 1,635,739 | | 2,027,377 | 427,185 | 1,292,399 | 3,602,970 | | 433,286 | 49,844,821 | | (298,127) | | 49,546,694 |
| Due from affiliates | - | | 1,915 | | 2,830,009 | - | - | | - | 449,114 | - | - | | - | 52,223,938 | | (52,223,938) | | |
| Inventory, net of allowance | 3,920,527 | | 5,428,588 | | - | 949,495 | 679,046 | | 1,291,945 | 278,642 | 893,239 | 2,064,488 | | 67,563 | 43,105,574 | | (1,739,349) | | 41,366,225 |
| Prepaid expenses | 311,269 | | 957,337 | | 18,830 | 84,957 | 87,472 | | 290,237 | 296,198 | 196,809 | 573,468 | | 52,362 | 10,734,600 | | - | | 10,734,600 |
| Deferred tax asset | - | | 114,477 | | - | 28,990 | - | | - | - | 74,758 | - | | - | 1,426,767 | | - | | 1,426,767 |
| Investments | - | | - | | - | - | 13,972 | | - | - | - | - | | - | 110,224,527 | | - | 1 | 110,224,527 |
| Investment in affiliates | - | | - | | - | - | - | | - | - | - | - | | - | 52,102,991 | | (52,102,991) | | - |
| Other assets | - | | 20,264 | | - | - | - | | - | - | - | - | | 21,279 | 1,361,469 | | - | | 1,361,469 |
| Property and equipment, net | 1,692,772 | | 3,320,586 | | 1,295 | 165,976 | 121,182 | | 737,094 | 29,290 | 84,654 | 34,317 | | 249,301 | 11,717,919 | | | | 11,717,919 |
| TOTAL ASSETS | \$ 9,961,523 | \$ | 28,395,082 | \$ | 3,772,197 | \$ 2,921,852 | \$ 3,213,496 | \$ | 5,133,708 | \$ 2,454,479 | \$ 3,793,134 | \$ 9,910,741 | \$ | 3,852,911 | \$ 415,954,959 | \$ | (106,364,405) \$ | | 309,590,554 |
| LIABILITIES AND NET ASSETS Liabilities | | | | | | | | | | | | | | | | | | | |
| Accounts payable and accrued expenses | \$ 1,735,190 | \$ | 3,144,620 | \$ | 2,299,493 | \$ 205,934 | \$ 859,010 | \$ | 2,172,127 \$ | \$ 476,931 \$ | \$ 945,736 | \$ 6,007,950 | \$ | 371,878 | \$ 00,000,000 | \$ | (291,389) \$ | | 59,508,694 |
| Deferred Revenue | 1,406,100 | | - | | - | - | - | | - | - | - | - | | - | 4,694,679 | | - | | 4,694,679 |
| Contract liabilities | - | | - | | - | - | - | | - | - | - | - | | 46,968 | 46,968 | | - | | 46,968 |
| Due to affiliates | - | | 3,430,674 | | 500,000 | 1,806,823 | 2,691,626 | | 21,547,515 | 653,789 | 455,736 | 3,196,327 | | - | 52,227,159 | | (52,227,159) | | - |
| Lines of credit and loans payable | · · | | 1,451,988 | | | | | | | | | · · · | | 317,382 | 14,348,316 | | | | 14,348,316 |
| TOTAL LIABILITIES | 3,141,290 | | 8,027,282 | | 2,799,493 | 2,012,757 | 3,550,636 | | 23,719,642 | 1,130,720 | 1,401,472 | 9,204,277 | | 736,228 | 131,117,205 | | (52,518,548) | | 78,598,657 |
| Net assets Without donor restrictions Undesignated (deficit) | 6,820,233 | | 20,367,800 | | 972,704 | 909,095 | (337,140) | | (18,585,934) | 1,323,759 | 2,391,662 | 706,464 | | 600,016 | 245,672,202 | | (53,845,857) | | 191,826,345 |
| Board-designated | - | | | | | | | | <u> </u> | | | | | - | 21,000,000 | | | | 21,000,000 |
| Total without donor restrictions | 6,820,233 | | 20,367,800 | | 972,704 | 909,095 | (337,140) | | (18,585,934) | 1,323,759 | 2,391,662 | 706,464 | | 600,016 | 266,672,202 | | (53,845,857) | 2 | 212,826,345 |
| With donor restrictions | | | - | | - | | - | | - | <u> </u> | | | | 2,516,667 | 18,165,552 | | | | 18,165,552 |
| TOTAL NET ASSETS | 6,820,233 | | 20,367,800 | | 972,704 | 909,095 | (337,140) | | (18,585,934) | 1,323,759 | 2,391,662 | 706,464 | | 3,116,683 | 284,837,754 | | (53,845,857) | 2 | 230,991,897 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 9,961,523 | \$ | 28,395,082 | \$ | 3,772,197 | \$ 2,921,852 | \$ 3,213,496 | \$ | 5,133,708 | \$ 2,454,479 | \$ 3,793,134 | \$ 9,910,741 | \$ | 3,852,911 | \$ 415,954,959 | \$ | (106,364,405) \$ | . 3 | 309,590,554 |

CONSOLDIATING SCHEDULE OF ACTIVITIES

Year ended December 31, 2020

| | DKT International, Inc. | South America Group | DR Congo | Egypt Group | Ethiopia | Ghana/ AWA Group | India Janani Group | India Mubai Group | Indonesia Group | Mexico | Mozambique | Myanmar Group | Nigeria |
|--|----------------------------|------------------------|--------------|----------------|--------------|---------------------|-----------------------|----------------------|--------------------|---------------|--------------|------------------|---------------|
| REVENUE AND SUPPORT | | | | 0.000 | | | | | | | | | |
| Sales, net of discounts | s - | \$ 19,623,579 | \$ 2,979,867 | 1,498,777 | \$ 5,284,709 | \$ 5,150,836 | \$ 4,489,760 | \$ 6,950,484 | \$ 25,407,491 \$ | \$ 15,425,850 | \$ 671,570 | \$ 1,767,435 | \$ 11,463,448 |
| Grants and contributions | 53,771,618 | · · · · · | 3,712,493 | - | 3,819,601 | 309,051 | 1,629 | · · · · | - | - | 303,519 | 324,135 | · · · · |
| Grants from affiliates | 750,000 | - | 8,764,199 | 249,219 | 1,925,107 | 5,328,824 | 2,368,329 | 3,014,456 | - | - | 2,770,338 | 1,121,444 | 4,932,710 |
| Investment income (loss) | 14,805,678 | (42,607) | 9,275 | 1,430 | - | 115,893 | 17,359 | 62,514 | 174,095 | | 19,087 | 15,973 | 37 |
| Earnings from affiliates | | (-=,-=-) | - | ., | | - | - | | - | | | - | |
| Service fees from affiliates | 5,240,900 | | | | | | | | | | | | |
| Other income | 117,953 | 219,012 | 5,520 | 27,394 | 140,189 | 15,882 | 216 | 261 | - | 18,481 | 3,520 | 5 | 4,764 |
| TOTAL REVENUE AND SUPPORT | 74,686,149 | 19,799,984 | 15,471,354 | 1,776,820 | 11,169,606 | 10,920,486 | 6,877,293 | 10,027,715 | 25,581,586 | 15,444,331 | 3,768,034 | 3,228,992 | 16,400,959 |
| EXPENSES AND LOSSES | | | | | | | | | | | | | |
| Cost of goods sold – products | | 9,325,125 | 3,231,972 | 745,483 | 7,197,790 | 3,907,761 | 1,498,496 | 3,583,063 | 13,350,002 | 6,457,019 | 805,287 | 1,155,448 | 13,610,235 |
| Salaries and fringe benefits | 7,302,645 | 4,153,474 | 3,228,273 | 959,178 | 2,376,408 | 1,443,473 | 3,319,273 | 2,916,016 | 2,088,734 | 3,032,032 | 1,473,315 | 516,523 | 1,384,677 |
| Advertising and promotion | 1,774 | 2,806,154 | 1,324,716 | 206,025 | 1,093,298 | 1,113,347 | 136,988 | 977,759 | 3,188,727 | 2,148,521 | 308,025 | 726,708 | 1,216,805 |
| Professional fees | 2,539,764 | 1,380,168 | 1,087,399 | 152,734 | 212,219 | 303,646 | 253,525 | 58,147 | 361,969 | 532,496 | 63,241 | 81,258 | 152,024 |
| Travel and related expenses | 60,947 | 77,113 | 1,786,846 | 81,891 | 457,014 | 604,562 | 570,599 | 716,840 | 257,212 | 273,241 | 245,429 | 96,329 | 363,008 |
| Rent and Insurance | 201,216 | 758,311 | 403,000 | 112,079 | 322,681 | 345,314 | 310,582 | 140,162 | 223,093 | 1,267,826 | 158,503 | 114,341 | 263,590 |
| Trainings, meetings and conferences | 11,065 | 25,264 | 1,181,499 | 1,537 | 284,547 | 539,079 | 83,640 | 3,338 | 53,195 | 36,413 | 14,931 | 13,139 | 22,737 |
| Contributions, outreach and grants to partners | 493,500 | 20,201 | 40,781 | - | 209,952 | - | 1,184,775 | 0,000 | - | 20,913 | | - | |
| Depreciation and amortization | 100,000 | 143,565 | 246,611 | 53,293 | 210,281 | 262,157 | 107,619 | 23,883 | 84,461 | 16,595 | 153,745 | 15,265 | 316,306 |
| Office expenses | 64.798 | 158,631 | 529,594 | 64,854 | 251,356 | 244,761 | 50,354 | 89,881 | 48,114 | 165,547 | 138,317 | 10,978 | 334,051 |
| Licenses and taxes | 441,821 | 174,679 | 560,798 | 04,004 | 201,000 | 244,701 | 38 | 248,567 | 8,980 | 45,823 | 130,585 | 4,067 | 34,313 |
| Product development | 441,021 | 282.742 | 608.349 | 15.400 | 50.259 | 102.843 | 53.785 | 18,626 | 76,554 | 271.931 | 45.021 | 287,577 | 46,895 |
| Income tax (benefit) provision | | (65,844) | 000,545 | 13,400 | 50,259 | 102,045 | 55,765 | 47,897 | 1,197,551 | 271,551 | 45,021 | 201,311 | 40,095 |
| Telephone, facsimile and utilities | - 45,965 | (65,644) 59,996 | - 331,193 | - 16,459 | - 20,471 | - 282,028 | - 62,051 | 52,136 | 55,590 | 40,060 | - 37,997 | - 9,661 | - 65,129 |
| | | | 331,193 | 10,459 | 20,471 | 202,020 | | 52,156 | | | | 9,001 | 05,129 |
| Interest | 540,797 | 282,183 | 455.400 | - | - | - | 1,448 | | 167,406 | 172,089 | 3,739 | - | - |
| Repairs and maintenance | - | 3,795 | 155,193 | - | 8,519 | 81,814 | 79,108 | 13,213 | 13,684 | 13,089 | 5,161 | 10,627 | 224,353 |
| Bank charges | 16,898 | 64,998 | 95,553 | 4,159 | 416 | 53,955 | 59 | 3,791 | 5,402 | 10,523 | 9,164 | 8,627 | 59,155 |
| Obsolete inventory expense | - | 76,028 | 84,826 | 29,063 | 373,180 | 78,135 | 1,625 | 60,773 | - | 95,111 | - | 202,449 | - |
| Bad debt | - | 7,179 | - | 5,299 | - | - | - | 24,314 | 32,858 | - | - | - | 928,319 |
| Other | 35,043 | 527,293 | 24,227 | 4,230 | - | 281,414 | 2,703 | 49,291 | - | 120,460 | - | - | 7,798 |
| Program expenses | 46,416,609 | - | - | - | - | - | - | - | - | - | - | - | - |
| Service fees to affiliates | | | <u> </u> | | 292,179 | | | | 2,302,115 | | | | |
| TOTAL EXPENSES | 58,172,842 | 20,240,854 | 14,920,831 | 2,451,684 | 13,360,570 | 9,644,289 | 7,716,668 | 9,027,746 | 23,515,647 | 14,719,689 | 3,592,460 | 3,252,997 | 19,029,395 |
| Foreign currency exchange losses (gains) | (40,019) | 1,717,680 | 108,728 | (68,096) | 32,301 | (40,390) | 16,745 | (3,132) | (158,122) | 259,335 | 38,455 | (318,831) | (102,827) |
| TOTAL EXPENSES AND LOSSES | 58,132,823 | 21,958,534 | 15,029,559 | 2,383,588 | 13,392,871 | 9,603,899 | 7,733,413 | 9,024,614 | 23,357,525 | 14,979,024 | 3,630,915 | 2,934,166 | 18,926,568 |
| Change in net assets before foreign currency translation, equally converted to loan and additional paid in capital | 16,553,326 | (2,158,550) | 441,795 | (606,768) | (2,223,265) | 1,316,587 | (856,120) | 1,003,101 | 2,224,061 | 465,307 | 137,119 | 294,826 | (2,525,609) |
| Foreign currency translation gain (loss) | | 473,183 | - | (45,322) | 80,002 | (113,335) | 112,636 | (88,768) | 360,876 | 6,154 | (328,288) | 124,898 | (536,194) |
| Loan converted to equity | | - | - | - | - | - | - | - | - | - | | - | - |
| Additional capital issued | | 340,892 | | | | <u> </u> | 96,469 | <u> </u> | <u> </u> | | 358,242 | | |
| CHANGE IN NET ASSETS | 16,553,326 | (1,344,475) | 441,795 | (652,090) | (2,143,263) | 1,203,252 | (647,015) | 914,333 | 2,584,937 | 471,461 | 167,073 | 419,724 | (3,061,803) |
| NET ASSETS (DEFICIT), BEGINNING OF YEAR | 216,245,951 | 242,979 | 1,704,703 | (2,844,828) | 3,297,491 | 4,273,479 | 2,034,178 | 5,002,443 | 9,744,081 | 601,618 | 1,687,440 | 355,145 | 9,900,493 |
| NET ASSETS (DEFICIT), END OF YEAR | \$ 232,799,277 | \$ (1,101,496) | \$ 2,146,498 | (3,496,918) | \$ 1,154,228 | \$ 5,476,731 | \$ 1,387,163 | \$ 5,916,776 | \$ 12,329,018 | \$ 1,073,079 | \$ 1,854,513 | \$ 774,869 | \$ 6,838,690 |

CONSOLDIATING SCHEDULE OF ACTIVITIES - CONTINUED

Year ended December 31, 2020

| | | Philippines | | Tanzania | Turkey | West Africa | Vietnam | Kenya & Uganda | United Kingdom | | | Eliminating | Combined |
|--|-------------|-----------------|---------------|--------------|--------------|-----------------|--------------|--------------------------|-------------------|---------------|----------------|-----------------|----------------|
| REVENUE AND SUPPORT | Pakistan | Group | Singapore | Group | Group | Group | Group | Group | Group | United States | Subtotal | Entries | Total |
| Sales, net of discounts | \$ 2,332,89 | 3 \$ 28,950,314 | \$ 11,566,725 | \$ 1,121,034 | \$ 3,623,399 | \$ 3,518,241 | \$ 3,971,998 | \$ 1,564,131 | \$ 19,348,288 | \$ 4,448,399 | \$ 181,159,233 | \$ (13,461,660) | \$ 167,697,573 |
| Grants and contributions | 1,411,66 | | φ 11,000,720 | 17,546 | φ 0,020,000 | 207,678 | φ 0,371,330 | φ 1,00 4 ,101 | φ 13,340,200 | 3,025,690 | 66,904,626 | φ (10,401,000) | 66,904,626 |
| Grants from affiliates | 6,826,33 | | | 2,631,172 | | 1,959,122 | 1,098,331 | 3,482,514 | 975,000 | 950,000 | 49,320,125 | (49,320,125) | |
| Investment income (loss) | 66,53 | | - 1 | 2,001,172 | 73,516 | 1,000,122 | 17,412 | (54,118) | 1,439 | | 15,294,110 | (40,020,120) | 15,294,110 |
| Earnings from affiliates | 00,00 | | - | | 10,010 | | 17,412 | (04,110) | 1,400 | | 10,204,110 | | 10,204,110 |
| Service fees from affiliates | | | | | | | | | | | 5,240,900 | (5,240,900) | |
| Other income | | - 194,360 | | 50,208 | 79 | 277,699 | 29 | 2,648 | 7,201 | 16,391 | 1,101,812 | (109,976) | 991,836 |
| | | | | | | | | _10.00 | ., | | ., | (| |
| TOTAL REVENUE AND SUPPORT | 10,637,43 | 1 29,328,293 | 11,566,726 | 3,819,960 | 3,696,994 | 5,962,740 | 5,087,770 | 4,995,175 | 20,331,928 | 8,440,480 | 319,020,806 | (68,132,661) | 250,888,145 |
| EXPENSES AND LOSSES | | | | | | | | | | | | | |
| Cost of goods sold – products | 1,652,69 | 12,786,984 | 7,714,337 | 1,103,429 | 1,931,481 | 2,477,963 | 2,940,743 | 1,872,893 | 14,683,759 | 1,370,103 | 113,402,063 | (11,722,311) | 101,679,752 |
| Salaries and fringe benefits | 1,461,09 | 5 1,824,145 | - | 496,767 | 76 | 3,177,659 | 566,996 | 737,390 | 1,821,209 | 2,369,187 | 46,648,545 | - | 46,648,545 |
| Advertising and promotion | 2,707,73 | 4,253,078 | - | 254,573 | 1,231,304 | 3,067,139 | 489,709 | 747,709 | 205,237 | 930,785 | 29,136,114 | - | 29,136,114 |
| Professional fees | 120,86 | | 45,722 | 133,858 | 518,475 | 702,830 | 136,528 | 51,320 | 1,451,011 | 1,067,143 | 11,698,786 | - | 11,698,786 |
| Travel and related expenses | 375,04 | 427,575 | - | 114,646 | - | 724,909 | 22,241 | 119,214 | 109,779 | 29,477 | 7,513,915 | - | 7,513,915 |
| Rent and Insurance | 220,09 | 6 446,343 | - | 96,461 | - | 189,269 | 75,285 | 92,023 | 369,091 | 408,652 | 6,517,918 | - | 6,517,918 |
| Trainings, meetings and conferences | 142,30 | 303,060 | - | 53,304 | - | 1,673 | 256 | 90,868 | 34,111 | 26,742 | 2,922,707 | - | 2,922,707 |
| Contributions, outreach and grants to partners | | | - | - | - | - | 4,447 | - | - | 36,176 | 1,990,544 | - | 1,990,544 |
| Depreciation and amortization | 112,50 | | 676 | 148,971 | - | 431,414 | 8,725 | 50,316 | 8,245 | 178,877 | 2,803,946 | - | 2,803,946 |
| Office expenses | 15,43 | | 29 | 83,322 | - | 53,034 | 25,961 | 70,757 | 43,342 | 99,972 | 2,604,990 | - | 2,604,990 |
| Licenses and taxes | 33 | | 840 | 16,048 | - | 120,408 | 43,834 | - | 21,035 | 5,576 | 2,020,373 | - | 2,020,373 |
| Product development | 97,03 | | - | - | - | - | - | - | 491,301 | - | 2,451,439 | - | 2,451,439 |
| Income tax (benefit) provision | 47,19 | | 184,181 | 1,479 | 32,506 | 49,794 | - | 285,783 | 213,063 | - | 4,768,655 | - | 4,768,655 |
| Telephone, facsimile and utilities | 25,81 | | - | 27,095 | - | 257,089 | 1,760 | - | 13,250 | 55,477 | 1,484,254 | - | 1,484,254 |
| Interest | | - 108,159 | - | 18,209 | 3,879 | - | 15,929 | - | - | 2,082 | 1,315,970 | - | 1,315,970 |
| Repairs and maintenance | 9,88 | | - | 6,005 | - | 50,247 | - | - | 133 | 9,974 | 694,798 | - | 694,798 |
| Bank charges | 8,02 | | 8,934 | 3,501 | - | 28,882 | 1,665 | 8,925 | 40,461 | 12,536 | 449,946 | - | 449,946 |
| Obsolete inventory expense | 42 | | - | 63,510 | 11,329 | - | - | - | 95,588 | - | 1,188,937 | - | 1,188,937 |
| Bad debt | | - 54,175 | - | 22,886 | - | 105,405 | - | 55 | - | 9,222 | 1,189,712 | - | 1,189,712 |
| Other | 9,78 | 9 77,770 | 829 | 2,996 | - | 75,752 | 3,342 | - | 3,960 | - | 1,226,897 | - | 1,226,897 |
| Program expenses | | | - | - | - | - | - | - | 2,900,000 | - | 49,316,609 | (49,316,609) | - |
| Service fees to affiliates | | ·· | 2,646,580 | | | <u> </u> | - | - | - | 110,001 | 5,350,875 | (5,350,875) | <u> </u> |
| TOTAL EXPENSES | 7,006,26 | 23,863,121 | 10,602,128 | 2,647,060 | 3,729,050 | 11,513,467 | 4,337,421 | 4,127,253 | 22,504,575 | 6,721,982 | 296,697,993 | (66,389,795) | 230,308,198 |
| Foreign currency exchange losses (gains) | 55,99 | 4 (80,960) | 1,894 | (358,968) | 472,041 | (1,398,456) | 4,481 | (74,119) | 50,314 | <u> </u> | 114,048 | <u> </u> | 114,048 |
| TOTAL EXPENSES AND LOSSES | 7,062,25 | 3 23,782,161 | 10,604,022 | 2,288,092 | 4,201,091 | 10,115,011 | 4,341,902 | 4,053,134 | 22,554,889 | 6,721,982 | 296,812,041 | (66,389,795) | 230,422,246 |
| Change in net assets before foreign currency translation, equally converted to loan and additional paid in capital | 3,575,17 | 3 5,546,132 | 962,704 | 1,531,868 | (504,097) | (4,152,271) | 745,868 | 942,041 | (2,222,961) | 1,718,498 | 22,208,765 | (1,742,866) | 20,465,899 |
| Foreign currency translation gain (loss) | (66,52 | 1) 898,072 | | 17,873 | 313,891 | (1,793,193) | 7,203 | (122,618) | 32,502 | - | (666,949) | 401,446 | (265,503) |
| Loan converted to equity | | | - | 796,652 | - | - | - | - | - | - | 796,652 | (796,652) | - |
| Additional capital issued | | - 770,021 | 10,000 | | | (128,706) | | | | | 1,446,918 | (1,446,918) | |
| CHANGE IN NET ASSETS | 3,508,65 | 2 7,214,225 | 972,704 | 2,346,393 | (190,206) | (6,074,170) | 753,071 | 819,423 | (2,190,459) | 1,718,498 | 23,785,386 | (3,584,990) | 20,200,396 |
| NET ASSETS (DEFICIT), BEGINNING OF YEAR | 3,311,58 | 13,153,575 | <u> </u> | (1,437,298) | (146,934) | (12,511,764) | 570,688 | 1,572,239 | 2,896,923 | 1,398,185 | 261,052,368 | (50,260,867) | 210,791,501 |
| NET ASSETS (DEFICIT), END OF YEAR | \$ 6,820,23 | 3 \$ 20,367,800 | \$ 972,704 | \$ 909,095 | \$ (337,140) | \$ (18,585,934) | \$ 1,323,759 | \$ 2,391,662 | \$ 706,464 | \$ 3,116,683 | \$ 284,837,754 | \$ (53,845,857) | \$ 230,991,897 |